

Allen F. Anderson, SPEA Assistant Dean

Associate Professor: Anderson

Assistant Professor:

Mission

The School of Public and Environmental Affairs (SPEA) is a multidisciplinary unit of Indiana University and is organized as a professional school. It is the mission of SPEA to prepare tomorrow's leaders through innovative education, to solve complex problems through interdisciplinary research, and to enrich society through professional service.

Division Goals

As an integral part of this school, IU Kokomo-SPEA is committed to providing an academic and social environment for its majors that will develop in each student:

A basic understanding of the institutions, processes, and actors in the American criminal justice arena, with special appreciation of the problems and responsibilities of dispensing criminal justice in a democratic social order.

A basic understanding of world criminal justice systems so as to provide an appreciation of global diversity and to provide a contrast and comparison to the American system.

Strong writing, verbal, and analytical skills that will facilitate successful employment inside and/or outside the criminal justice process and general life long learning.

A sense of professionalism that will assist the student in being a success in his/her post-graduation endeavors.

In the context of these goals, IU Kokomo-SPEA offers course work leading to a Certificate in Correctional Management and Supervision, a Certificate in Public Safety, a minor in Criminal Justice, the Associate of Science in Criminal Justice (A.S.C.J.), the Bachelor of Science in Criminal Justice (B.S.C.J.), the Bachelor of Science in Public Affairs (B.S.P.A.), and a graduate Certificate in Public Management.

Public Affairs

Bachelor of Science in Public Affairs

Students with a Bachelor of Science in Public Affairs (B.S.P.A.) degree can continue their education in law, planning, policy analysis, or business administration. For those who choose immediate employment, the degree is flexible enough to provide the necessary background to begin a career in the public or nonprofit sector. The B.S.P.A. requires 120 credit hours. The degree includes a Criminal Justice track and a Management track.

Degree Requirements

The program includes three main areas: general education, general electives, and major area.

General Education

- ENG W131 Elementary Composition I
- ENG W132 Elementary Composition II
- SPCH S121 Public Speaking *or* SPCH S223 Business and Professional Communication *or* SPCH S229 Discussion and Group Methods
- HIST H105 American History I
- HIST H106 American History II

- Three courses from at least two of the following areas:
 - Afro-American Studies
 - Comparative Literature
 - English
 - Folklore
 - Foreign Languages/Literature
 - History
- Musicology/Music History
- Philosophy
- Religious Studies
- Speech
- Theater and Drama
- ECON E103 Introduction to Microeconomics
- ECON E104 Introduction to Macroeconomics
- POLS Y103 Introduction to American Politics
- Three courses from the following subject areas:
 - Anthropology
 - Geography
 - Journalism
 - Linguistics
 - Political Science (not POLS Y103)
 - Psychology
 - Sociology
 - Telecommunications
 - Women's Studies

Natural Sciences—two to four natural science courses of more than one credit each. One of the courses must have an associated laboratory of one or two credits. The courses and laboratory must total a minimum of 10 credit hours selected from at least two of the following disciplines.

Biology

- BIOL L100 Humans and the Biological World
- BIOL L101 Introduction to Biological Sciences I
- BIOL L102 Introduction to Biological Sciences II

Chemistry

- CHEM C100 The World of Chemistry
- CHEM C101 Elementary Chemistry I
- CHEM C121 Elementary Chemistry Laboratory
- CHEM C102 Elementary Chemistry II
- CHEM C122 Elementary Chemistry Laboratory
- CHEM C105 Principles of Chemistry I
- CHEM C125 Experimental Chemistry I
- CHEM C106 Principles of Chemistry II
- CHEM C126 Experimental Chemistry II

Earth Sciences

- GEOG G107 Physical Systems of the Environment
- GEOL G111 Physical Geology
- GEOL G112 Historical Geology

Physics

- PHYS P101 Physics in the Modern World
- PHYS P201 General Physics I
- PHYS P202 General Physics II

Quantitative Methods—four courses for a minimum of 12 credit hours

- CSCI C100 Computing Tools
- CSCI C106 Introduction to Computers and Their Use
- PSY K300 (Psychology) Statistical Techniques

Two of the following mathematics courses:

- MATH M118 Finite Mathematics
- MATH M119 Brief Survey of Calculus *or* MATH M215 Calculus I

- MATH M125 Pre-Calculus Mathematics

Note: Math M119 and M215 require a grade of C- or better. All other courses contained in the core require a C or better (excluding CSCI C100).

School of Public and Environmental Affairs

General Electives

Additional courses beyond the general education core and concentration requirements are needed to complete the minimum of 120 hours required for the degree.

Public Affairs Core

- SPEA E272 Introduction to Environmental Sciences (3 cr.)
- SPEA V170 Introduction to Public Affairs (3 cr.)
- SPEA V263 Public Management (3 cr.)
- SPEA V264 Urban Structure and Policy (3 cr.)
- SPEA V348 Management Science (3 cr.)
- SPEA V372 Government Finance and Budgets (3 cr.)
- SPEA V376 Law and Public Policy (3 cr.)

Majors

There are two majors offered on the Kokomo campus, Criminal Justice and Management.

Criminal Justice Major

Requirements (Nine courses)

The following five courses:

- SPEA J101 American Criminal Justice System (3 cr.)
- SPEA J201 Theoretical Foundations of Criminal Justice Policies (3 cr.)
- SPEA J202 Criminal Justice Data, Methods, and Resources (3 cr.)
- SPEA J301 Substantive Criminal Law (3 cr.)
- SPEA J439 Crime and Public Policy (3 cr.)

One of the following:

- SPEA J306 The Criminal Courts (3 cr.)
- SPEA J321 American Policing (3 cr.)
- SPEA J331 Corrections (3 cr.)

Three additional criminal justice courses for a minimum of nine credit hours with SPEA faculty approval.

Management Major

Requirements (Six courses)

The following courses:

- SPEA V366 Managing Behavior in Public Organizations (3 cr.)
- SPEA V368 Managing Government Operations (3 cr.)
- SPEA V346 Introduction to Government Accounting & Financial Reporting (3 cr.)

Three additional courses for a minimum of nine credit hours with SPEA faculty approval.

Graduate Certificate in Public Management

This certificate is a 15 credit hour program in public affairs at the graduate level. The program is flexible enough to be adapted to the needs of pre-career and in-service individuals. Career employees of public sector agencies seeking courses in public management, especially those changing from professional or technical roles to managerial roles, will find the certificate program beneficial. Course work includes:

Required Courses (9 credit hours)

- SPEA V502 Public Management (3 cr.)
- SPEA V560 Public Finance and Budgeting (3 cr.)
- SPEA V561 Public Human Resources Management (3 cr.)

Electives (6 credit hours)

Two additional SPEA graduate public affairs courses approved by advisor.

Criminal Justice

Certificate in Correctional Management and Supervision

This certificate is aimed at the non-degree student who is interested in obtaining collegiate experience in the field of American corrections. The five-course curriculum (15 credit hours) is offered in various formats during each calendar year. Courses are scheduled in the late afternoon and evening to facilitate broad participation. Course work includes:

- J101 The American Criminal Justice System (3 cr.)
- J331 Corrections (3 cr.)
- J304 Correctional Law (3 cr.)
- J370 Seminar in Criminal Justice–Correctional Counseling (3 cr.)
- J370 Seminar in Criminal Justice–Correctional Administration (3 cr.)

Certificate in Public Safety

The complexity of policing and law enforcement administration has increased geometrically within the last thirty years. As a result, many agencies require that prospective employees have education beyond a high school diploma. Law enforcement officers who do not have a college degree are encouraged to have college coursework for rank advancement. This certificate will be an excellent first step for such individuals. Course work includes:

General Education

- ENG W131 Composition I
- SPCH S121 Public Speaking
- PSY P103 General Psychology or SOC S100 Introduction to Sociology

Criminal Justice

- SPEA J101 Introduction to the American Criminal Justice System
- SPEA J301 Criminal Law or SPEA J310 Introduction to Administrative Processes
- SPEA J321 American Policing
- SPEA J320 Criminal Investigation or SPEA J322 Criminalistics
- SPEA J370 Seminar in Criminal Justice

1 criminal justice elective

For many, one of these certificates will be beginning of further study leading to the A.S.C.J. and B.S.C.J. Those interested in continuing their studies at IU Kokomo (or other IU campus where SPEA courses are offered) will find that their certificate hours will apply toward course requirements for these degrees.

Minor in Criminal Justice

Any IU Kokomo student enrolled in a baccalaureate program, except those enrolled in SPEA, may pursue the following minor. This minor can reinforce and enhance career options for a wide variety of majors, including those interested in attending law school after graduation.

Requirements:

The following course:

- SPEA J101 The American Criminal Justice System (3 cr.)

One of the following courses:

- SPEA J201 Theoretical Foundations of Criminal Justice Policy (3 cr.)
- SPEA J301 Substantive Criminal Law (3 cr.)

Three of the following courses:

- SPEA J2011 Theoretical Foundations of Criminal Justice Policy (3 cr.)
- SPEA J3011 Substantive Criminal Law (3 cr.)
- SPEA J306 The Criminal Courts (3 cr.)
- SPEA J321 American Policing (3 credits)
- SPEA J331 Corrections (3 cr.)

Associate of Science in Criminal Justice

The requirements for this degree can be met through two years of coursework as a full-time student or over an extended period as a part-time student. Depending upon the educational and career objectives, courses can be oriented to individual interests. Students entering this degree should consult with a Criminal Justice advisor to plan a degree program.

General Requirements

Students must declare their intent to work for this degree prior to completing 35 credit hours of course work toward the degree.

A minimum of 60 credit hours with a 2.0 cumulative grade point average or higher and a 2.3 average or higher in core and concentration courses is required. All requirements for this degree must be satisfied before earning 86 credit hours.

A limited number of courses may be transferred from other accredited institutions or be taken through independent study.

Courses taken to meet specific degree requirements cannot be double counted (used to satisfy any other degree requirement).

A maximum of two elective courses may be taken Pass-Fail in this degree.

Specific Requirements

SPEA Student Transition Course (V100)

Criminal Justice majors must take SPEA V100, a 1-credit-hour course, during the time that they take Introduction to the American Criminal Justice System (SPEA J101)

English Composition

- ENG W131 Elementary Composition I (3 cr.) (with a grade of C or better) and ENG W132 Elementary Composition II (3 cr.) (with a grade of C or better) or ENG W231 Professional Writing Skills (3 cr.).

Speech

- One of the following courses: SPCH S121, SPCH S122, SPCH S223, or SPCH S229 with a grade of C or better.

General Education (minimum of 5 courses)

- Humanities (1 course).
- Social and Behavioral Sciences (2 courses). One course from two of the subject areas. Recommended: PSY P103 General Psychology; SOC S100 Introduction to Sociology.
- Natural Sciences (1 course).
- Quantitative Methods (1 course). Computer science, mathematics (M118, M119, or higher), statistics.

(Descriptions of general education courses are listed in the "Division of Arts and Sciences" section of this bulletin.)

- Public Affairs Public Affairs and Policy (1 course): SPEA V170 Introduction to Public Affairs (3 cr.).
- Criminal Justice Concentration (6 courses)

Students are required to take six courses.

1. SPEA J101 The American Criminal Justice System (3 cr.)

2. Three of the following courses:

SPEA J301 Criminal Law (3 cr.)

SPEA J306 The Criminal Courts (3 cr.)

SPEA J321 American Policing (3 cr.)

SPEA J331 Corrections (3 cr.)

3. Criminal justice electives: two additional SPEA criminal justice courses (6 cr.)

General Electives

Sufficient courses selected from the approved offerings of Indiana University to meet the Associate of Science degree requirement of 60 credit hours.

Bachelor of Science in Criminal Justice

The Bachelor of Science in Criminal Justice degree is excellent preparation for a broad range of careers, both inside and outside the justice arena. This degree will also provide a foundation for graduate study in criminal justice, public affairs, or law.

General Requirements

A minimum of 120 credit hours with a 2.0 cumulative average or higher, and a 2.3 average or higher in core and concentration courses is required.

Students may transfer no more than 90 credit hours (60 credits from a junior college) toward the Bachelor of Science degree.

Courses taken to meet a specific degree requirement cannot be double counted (used to satisfy any other degree requirement).

A student in good academic standing may choose to take a maximum of 8 elective courses (2 per academic year) Pass/Fail for the degree.

With prior approval, a student may take 3 courses totaling no more than 10 credit hours by correspondence through the IU Division of Extended Studies, Independent Study Program.

School of Public and Environmental Affairs

Under no circumstances may a student satisfy a core or concentration requirement by correspondence.

SPEA students may choose to pursue a minor from another school or department. Students interested in a minor should contact that department for additional information.

Specific Requirements

General Education

- SPEA Student Transition Course (V100). Students must complete SPEA V100, a 1-credit hour course, during the time that they take Introduction to the American Criminal Justice System (SPEA J101).

- English Composition. ENG W131 Elementary Composition I (3 cr.) (with a grade of C or better) and ENG W132 Elementary Composition II (3 cr.) (with a grade of C or better) or ENG W231 Professional Writing Skills (3 cr.)

- Speech

One of the following courses with a grade of C or better:

S121 Public Speaking (3 cr.)

S122 Interpersonal Communication (3 cr.)

S223 Business and Professional Communication (3 cr.)

S229 Discussion and Group Methods (3 cr.)

- Quantitative Methods

One of the following mathematics courses:

M118 Finite Mathematics (3 cr.)

M119 Brief Survey of Calculus I (3 cr.)

One of the following statistics courses:

ECON E270 Introduction to Statistical Theory in Economics and Business (3 cr.)

PSY K300 Statistical Techniques (3 cr.)

STAT 301 Elementary Statistical Methods (3 cr.)

One of the following computer courses:

CSCI C106 Introduction to Computers and Their Use (3 cr.)

CSCI C180 BASIC Programming (3 cr.)

BUS K210 The Computer in Business (3 cr.)

Arts and Humanities

The following two history courses:

H105 American History I (3 cr.)

H106 American History II (3 cr.)

Two courses selected from the following subject areas not used to satisfy another degree requirement:

- Afro-American Studies
- Classical Studies
- Comparative Literature
- English
- Fine Arts
- Foreign Languages
- History
- Philosophy
- Religious Studies
- Speech
- Theater

Natural Sciences

Two courses for a minimum of 6 credit hours, selected from the following subject areas in consultation with an advisor:

- Anatomy and Physiology
- Astronomy
- Biology
- Botany
- Chemistry
- Geography (G107 or G315)
- Geology
- Physics
- Plant Sciences
- Zoology

Social and Behavioral Sciences

Four courses from the following two areas:

- SOC S100 Introduction to Sociology (3 cr.)
- SOC S101 Social Problems and Policies (3 cr.)
- SOC S325 Criminology (3 cr.)
- SOC S328 Juvenile Delinquency (3 cr.)
- SOC S420 Topics in Deviance (3 cr.)
- PSY P103 General Psychology (3 cr.)
- PSY P320 Social Psychology (3 cr.)
- PSY P324 Abnormal Psychology (3 cr.)

One additional course selected from the following subject areas not used to satisfy another degree requirement:

- Anthropology
- Economics
- Political Science
- Public Affairs and Policy

Four of the following courses:

- SPEA V170 Introduction to Public Affairs (3 cr.)
- SPEA V264 Urban Structure and Policy (3 cr.)
- SPEA E300 Introduction to Environmental Sciences (3 cr.)
- SPEA V348 Management Science for Policy Analysis Methods (3 cr.)
- SPEA V263 Public Management (3 cr.)
- SPEA V372 Financial Management and Budgeting (3 cr.)
- SPEA V376 Law and Public Policy (3 cr.)

Or additional courses approved in consultation with an advisor.

Criminal Justice Concentration (10 courses)

The following eight courses:

- SPEA J101 The American Criminal Justice System (3 cr.)
- SPEA J201 Theoretical Foundations of Criminal Justice Policies (3 cr.)
- SPEA J202 Criminal Justice Data, Methods and Resources (3 cr.)
- SPEA J301 Substantive Criminal Law (3 cr.)
- SPEA J306 The Criminal Courts (3 cr.)
- SPEA J321 American Policing (3 cr.)
- SPEA J331 Corrections (3 cr.)
- SPEA J439 Crime and Public Policy (3 cr.)

Two of the following courses:

- SPEA J302 Procedural Criminal Law (3 cr.)
- SPEA J303 Evidence (3 cr.)
- SPEA J305 The Juvenile Justice System (3 cr.)
- SPEA J320 Criminal Investigation (3 cr.)
- SPEA J322 Introduction to Criminalistics (3 cr.)
- SPEA J440 Corrections in the Community (3 cr.)

General Electives

Additional courses beyond the general education, core, and concentration requirements are needed to complete the Bachelor of Science degree requirement of 120 credit hours.

Criminal Justice Courses

Note: J101 is a prerequisite to all other criminal justice courses. V170 is a prerequisite to all other public affairs courses. The university reserves the right to cancel courses for insufficient enrollment.

P = prerequisite R = recommended C = corequisite

J101 The American Criminal Justice System (3 cr.)

Introduction to elements of the criminal justice system: the police, the courts, and corrections, and how they function in contemporary American society.

J201 Theoretical Foundations of Criminal Justice Policies (3 cr.)

This course examines the impact of sociological, biological, and economic theories of crime and the practice of criminal justice. Focus is upon the natural and importance of theory, context of theoretical developments, methods for the critical analysis of theoretical developments, and policy implications of the varying perspectives considered.

J202 Criminal Justice Data, Methods, and Resources (3 cr.)

R: C106 or equivalent. Course examines basic concepts of criminal justice. Students become familiar with research techniques necessary for systematic analysis of the criminal justice system, offender behavior, crime trends, and program effectiveness. Students will learn to critically evaluate existing research. Students will become familiar with existing sources of criminal justice data and will learn to assess the quality of that data.

J301 Substantive Criminal Law (3 cr.)

The development, limitations, and application of substantive criminal law utilizing the case-study method.

J302 Procedural Criminal Law (3 cr.)

Criminal law application and procedure from the initiation of police activity through the correctional process utilizing the case-study method.

J303 Evidence (3 cr.)

The rules of law governing proof at trial of disputed issues of fact; burden of proof; presumptions and judicial notice; examination, impeachment, competency, and privileges of witnesses; hearsay rule and exceptions. All related as nearly as possible to criminal as opposed to civil process.

J304 Correctional Law (3 cr.)

Legal problems from conviction to release: pre-sentence investigations, sentencing, probation and parole, incarceration, loss and restoration of civil rights.

J305 The Juvenile Justice System (3 cr.)

Current developments in the legal, administrative, and operational aspects of the juvenile justice system.

J306 The Criminal Courts (3 cr.)

An analysis of the criminal justice process from prosecution through appeal. The organization and operation of felony and misdemeanor courts are examined. Topics include prosecu-

torial decision-making, plea bargaining, judicial selection, the conduct of trials, sentencing, and appeal.

J320 Criminal Investigation (3 cr.)

Theory of investigation; crime scene procedures; interviews, interrogations, surveillance and sources of information; collection and preservation of physical evidence; investigative techniques in specific crimes.

J321 American Policing (3 cr.)

A broadly based study of the operations and interrelationships of the American police system, including discussion of the limitations of the police function, inter-jurisdictional matters, and intra-agency processes.

J322 Introduction to Criminalistics (3 cr.)

R: J301. The broad range of physical evidence developed through the investigative process, and methods of identifying and establishing validity and relevance through forensic laboratory techniques.

J331 Corrections (3 cr.)

A survey of contemporary correctional systems, including analysis of federal, state, and local corrections; adult and juvenile facilities and programs; probation and parole. This course is not open to students who have completed SOC S420 Topics in Deviance: Corrections.

J355 International Criminal Justice Perspectives (3 cr.)

This course will survey various criminal justice systems from a variety of cultures and regions of the world. Particular attention will be given to the contrast of eastern and western systems, as well as systems that do not fit neatly into established categories.

J370 Seminar in Criminal Justice (3 cr.)

Selected contemporary topics in criminal justice. May be repeated for credit.

J380 Internship in Criminal Justice (1-6 cr.)

P: Permission of instructor and junior or senior status. May be repeated for credit. Course grade is S/F (Satisfactory/Fail). Students are placed with a criminal justice agency for assigned tasks. Students also complete an academic component.

J439 Crime and Public Policy (3 cr.)

This course is an introduction to the major efforts designed to control or reduce crime. A review of existing knowledge is followed by an investigation of current crime control theories, proposals, and programs.

J440 Corrections in the Community (3 cr.)

An introduction to correctional alternatives to incarceration that focus on the reintegration of the offender while remaining in the community. Because of their extensive use, considerable attention is given to probation and parole. Other topics include diversion, community residential programs, restitution, halfway houses, and home detention.

J460 Police in the Community (3 cr.)

In-depth examination of crime as an urban policy problem; focusing on the role of police and victims in defining crime as a policy problem, and their role in seeking to reduce the incidence of crime.

J470 Seminar in Criminal Justice (3 cr.)

P: Senior standing. Emphasizes current developments in legal, administrative, and operational aspects of the criminal justice system.

School of Public and Environmental Affairs

J480 Research in Criminal Justice (1-6 cr.)

P: Junior standing and consent of instructor. Individual research under guidance of faculty member.

Public Affairs and Environmental Courses

Undergraduate

E262 Environment: Problems and Prospects (3 cr.)

A survey of different aspects of the interaction between humans and their environment, with an emphasis on the complex interactions within systems. Subjects discussed include population levels, natural resources, energy use, and various types of population and means of controlling them.

E272 Introduction to Environmental Sciences (3 cr.)

Application of principles from life and physical sciences to the understanding and management of the environment. Emphasis will be placed on (1) the physical and biological restraints on resource availability and use, and (2) the technological and scientific options to solving environmental problems.

V100 Current Topics in Public Affairs (1-3 cr.)

Readings and discussion of current public affairs issues and problems. May be repeated for credit.

V170 Introduction to Public Affairs (3 cr.)

Broad coverage of public affairs through critical and analytical inquiry into policy making at all levels of government. Particular emphasis on intergovernmental relations as they affect policy in the federal system.

V263 Public Management (3 cr.)

This course is an examination of the management process in public organizations in the United States. Special attention will be given to external influences on public managers, the effects of the intergovernmental environment, and, in particular, problems of management in a democratic, limited government system.

V264 Urban Structure and Policy (3 cr.)

An introduction to urban government and policy issues. Topics include: urban government structure and policy making, the economic foundations and development of cities, demography of cities and suburbs, land-use planning, and other selected urban policy problems.

V346 Introduction to Government Accounting and Financial Reporting (3 cr.)

An introduction to government accounting, including comparison with accounting for the private sector; intended as background for the use of financial administrators. The course primarily deals with municipal accounting. Not open to students with more than seven credit hours of accounting.

V348 Management Science (3 cr.)

P: Psy K300 and Math M118. Introduction to management science models and methods for policy analysis and public management. Methods include decision analysis, linear programming, queuing analysis, and simulation. Computer-based applications are included. Prior familiarization with computers is recommended, though not required.

V366 Managing Behavior in Public organizations (3 cr.)

This course provides an introduction to the management of people in public organizations. Focus is on behavioral science in management and related analytical and experiential applications.

V368 Managing Government Operations (3 cr.)

P: SPEA V348. Application of analytical techniques to operating decisions in the public management sector. Cases are used extensively to illustrate the application of techniques (such as charting, capacity and demand analysis, forecasting, performance measurement, decision analysis, queuing/simulation, Markov modeling, and cost-effective analysis) to design, scheduling, inventory assignment, transportation, and replacement decisions.

V372 Government Finance and Budgets (3 cr.)

Study of fiscal management in public agencies, including revenue administration, and fiscal federalism. Examples and applications to contemporary government decisions.

V376 Law and Public Policy (3 cr.)

The purpose of this course is to provide a basic understanding of the origins, process, and impact of law in the making and implementing of public policy. The course's major objective is to provide students with the substantive concepts necessary to understand the judicial system and law in its various forms.

V380 Internship in Public and Environmental Affairs (1-6 cr.)

Requires permission of the instructor. Open to interested majors upon approval of the faculty. Students are placed with public agencies or governmental units for assignment to a defined task relevant to their educational interests in public affairs. Tasks may involve staff work or research. Full-time participants may earn up to 6 credit hours. May be repeated for credit. Course is graded S/F (Satisfactory/Fail).

V391 Honors Readings in Public and Environmental Affairs (3 cr.)

P: Student must be in the IU Kokomo Honors Program. Independent readings and research.

Graduate

V502 Public Management (3 cr.)

Analysis of concepts, methods, and procedures involved in managing public organizations. Problems of organization, planning, decision making, performance evaluation, and management of human resources are considered. Cases are drawn from a variety of public services found at federal, state, and local levels of government.

V520 Environmental Policy Analysis (3 cr.)

The interrelationships among social, technical, and natural systems. Theories of growth. Causes and implications of environmental problems. Alternative policies and mechanisms for environmental control and bases of choice.

V521 The Nonprofit and Voluntary Sector (3 cr.)

The theory, size, scope, and functions of the nonprofit and voluntary sector are covered from multiple disciplinary perspectives including historical, political, economic, and social.

V525 Management in the Nonprofit Sector (3 cr.)

P: SPEA V521. An examination of nonprofit organizations and their role in society. Management issues and public policy affecting these organizations are discussed. Primary emphasis

is upon U.S. organizations, but attention is given to the global nature of the sector.

V540 Law and Public Policy (3 cr.)

Explanation of law in society and its influence on public-sector operations. Examination of some of the central substantive areas of the study of law, including regulatory processes, administrative adjudication, the Administrative Procedures Act, ombudsmen, and citizens rights, among others.

V560 Public Finance and Budgeting (3 cr.)

The fiscal role of government in a mixed economy; sources of public revenue and credit; administrative, political revenue and credit; administrative, political, and institutional aspects of the budget and the budgetary process; problems and trends in intergovernmental fiscal relations.

V561 Public Human Resources Management (3 cr.)

Analysis of the structure, operations, and design of public personnel systems, including government agencies and public enterprise. Relationships between public policy and personnel concepts, values, and operations considered.